

## Appendix I: Research Centers

### KENNEDY SCHOOL RESEARCH CENTERS

In addition to the Hauser Center activities, the work of several other KSG research centers is likely to be of interest to students, as well as practitioners in the field, who are studying nonprofit issues. Links to each of these centers are listed at [www.ksg.harvard.edu/ksgpress/research\\_pub/index.html](http://www.ksg.harvard.edu/ksgpress/research_pub/index.html).

**Center for Public Leadership** - Launched in 2000 through a generous grant from the Wexner Foundation, the Center for Public Leadership has responded rapidly to the burgeoning interest in leadership. The Center is dedicated to excellence in leadership education and research. It is equally committed to bridging the gap between leadership theory and practice. The Center for Public Leadership provides a forum for students, scholars, and practitioners who are committed to the idea that effective public leadership is essential to the common good. It creates opportunities for reflection and discovery, and promotes the dynamic exchange of ideas among those from different disciplines, sectors, cultures, and nations.

Website: [www.ksg.harvard.edu/leadership](http://www.ksg.harvard.edu/leadership)  
 Email: [cpl@ksg.harvard.edu](mailto:cpl@ksg.harvard.edu)  
 Phone: (617) 496-8866

**Carr Center for Human Rights Policy** - The mission of the Carr Center is to train future leaders for careers in public service and to apply first-class research to the solution of public policy problems. The Center's research, teaching and writing are guided by a commitment to make human rights principles central to the formulation of good public policy in the United States and throughout the world. The Center uses its: convening power to create a safe space for human rights organizations and other policy actors to engage in constructive self-criticism and to forge new partnerships; research capacity to evaluate the human rights policies of the United States and other governments and to analyze the dilemmas that need to be resolved when human rights principles are brought to bear on major public policy choices; and, teaching capacity to inspire future leaders to make respect for human rights principles a central commitment of democratic leadership.

Website: [www.ksg.harvard.edu/cchrp](http://www.ksg.harvard.edu/cchrp)  
 Phone: (617) 495-5819

**The Malcolm Wiener Center for Social Policy** - The Malcolm Wiener Center for Social Policy is a vibrant intellectual community of faculty, masters and Ph.D. students, researchers, and administrative staff striving to improve public policy and practice in the areas of health care, human services, criminal justice, inequality, education, and labor. The work of the Center draws on the worlds of scholarship, policy, and practice to address pressing questions by: carrying out research on important policy issues that affect the lives of those who are most vulnerable and needy; providing professional education for those in the world of practice; educating the next generation of academics and policy scholars; ensuring that research and education are closely tied to and draw from politics and practice in the field; and, developing working partnerships with the broader policy community. For nearly two decades, the Wiener Center has been an influential voice in domestic policy through faculty work on community policing, welfare reform, youth violence, inner city poverty, education, American Indian economic and social development, and medical error rates. The Center's research portfolio is both broad and deep, spanning many academic disciplines, encompassing traditional research as well as executive sessions, case-based research, and action research, and employing a variety of research methodologies.

Website: [www.ksg.harvard.edu/wiener](http://www.ksg.harvard.edu/wiener)  
 Email: [mwcenter@harvard.edu](mailto:mwcenter@harvard.edu)  
 Phone: (617) 496-4082

**Center for International Development at Harvard University** - The Center for International Development at Harvard University (CID) was established on July 1, 1998 by the Harvard Institute for International Development (HIID) and the Kennedy School of Government (KSG) to serve as Harvard's primary center for research on sustainable international development. Housed at the KSG, CID is a University-wide research center, drawing upon faculty, staff, and researchers from the KSG, the Faculty of Arts and Sciences, the School of Public Health, the Medical School, the Graduate School of Education, the Law School, and the Business School. CID involves Harvard students in its work through a wide array of opportunities, including weekly seminars, conferences, travel grants, office space, research projects, and student organization sponsorship.

Website: [www.cid.harvard.edu](http://www.cid.harvard.edu)  
 Email: [cid@ksg.harvard.edu](mailto:cid@ksg.harvard.edu)  
 Phone: (617)495-4112

**Joint Center for Housing Studies** - The Center's research on housing and community development issues reflects the premise that the resolution of these issues calls for interdisciplinary approaches and cooperation among leaders in academia, government, and the public and private sectors. The Center publishes reports, articles, and papers including the nationally recognized annual study, "The State of the Nation's Housing." The Center's educational activities include student research assistantships, graduate fellowships, regular lecture series, occasional major policy conferences, and the annual John T. Dunlop Lecture on Housing. The Director of the Joint Center is Nicolas P. Retsinas, former Assistant Secretary for Housing-Federal Housing Commissioner at the U.S. Department of Housing and Urban Development.

Website: [www.jchs.harvard.edu](http://www.jchs.harvard.edu)  
 Phone: (617) 495-7908

**A. Alfred Taubman Center for State and Local Government** - The Center conducts research on a range of issues relating to subnational governments and intergovernmental relations. Of potential interest to nonprofit students and practitioners are programs on education policy, civic engagement and social capital, emergency preparedness, applications of information technology to governance, and the Greater Boston region.

Website: [www.ksg.harvard.edu/taubmancenter](http://www.ksg.harvard.edu/taubmancenter)  
 Email: [taubman@harvard.edu](mailto:taubman@harvard.edu)  
 Phone: (617) 495-2199

**Ash Institute for Democratic Governance and Innovation** - The Roy and Lila Ash Institute for Democratic Governance and Innovation fosters excellence in government around the world in order to generate and strengthen democracy. Through its research, publications, curriculum support, global network, and awards program, the Ash Institute explores critical issues in democratic practice and effective governance. By engaging a broad, global community in which knowledge is shared, by generating and supporting research and curriculum materials, and by highlighting exemplary government programs, the Institute serves as a catalyst for successfully addressing many of the world's most pressing concerns and, in turn, improving the lives of its citizens.

Website: [www.ashinstitute.harvard.edu](http://www.ashinstitute.harvard.edu)  
 Email: [innovations@harvard.edu](mailto:innovations@harvard.edu)  
 Phone: (617) 495-0557

**Belfer Center for Science and International Affairs (BCSIA)** - The Belfer Center for Science and International Affairs (BCSIA) is the hub of the John F. Kennedy School of Government's research, teaching, and training in international security affairs, environmental and resource issues, and science and technology policy. The Center's mission is to provide leadership in advancing policy-relevant knowledge about the most important challenges of international security and other critical issues where science, technology, environmental policy, and international affairs intersect. The Center's leadership begins with the recognition of science and technology as driving forces transforming threats and opportunities in international affairs. The Center integrates insights of social scientists, natural scientists, technologists, and practitioners with experience in government, diplomacy, the military, and business to address critical issues.

Website: [www.bcsia.ksg.harvard.edu](http://www.bcsia.ksg.harvard.edu)  
 Email: [Sharon\\_wilke@ksg.harvard.edu](mailto:Sharon_wilke@ksg.harvard.edu)  
 Phone: (617) 495-1400

**The Mossavar-Rahmani Center for Business & Government** - The Center for Business and Government helps to develop solutions to some of society's most challenging problems at the interface of business and government. It is a catalyst, convener, and innovator at the critical intersection where private enterprise meets governance. In the United States and around the world, we promote economic growth while helping public officials promulgate fair, thoughtful and efficient policies. Bringing together thought leaders from both the public and private sectors, and drawing on the unparalleled intellectual resources of the Kennedy School and Harvard University, we examine the issues, create a dialogue, and seek answers.

Website: [www.ksg.harvard.edu/cbg](http://www.ksg.harvard.edu/cbg)  
Phone: (617) 384-7329

**Edmond J. Safra Foundation Center for Ethics** - The Edmond J. Safra Foundation Center for Ethics encourages teaching and research about ethical issues in public and professional life; helps meet the growing need for teachers and scholars who address questions of moral choice in architecture, business, education, engineering, government, journalism, law, medicine, public health, public policy and other professions; brings together those with competence in philosophical thought and those with experience in professional education; and promotes a perspective on ethics informed by both theory and practice. A guiding principle of the Center is that moral and political theory can help identify and clarify ethical issues in public life. The Center explores the connection between the problems that professionals confront and the social and political structures in which they act.

Website: [www.ethics.harvard.edu](http://www.ethics.harvard.edu)  
Email: [ethics@harvard.edu](mailto:ethics@harvard.edu)  
Phone: (617) 495-1336

**The Institute of Politics** - Harvard University's Institute of Politics (IOP) was established in 1966 as a memorial to President Kennedy. The IOP's mission is to unite and engage students, particularly undergraduates, with academics, politicians, activists, and policymakers on a non-partisan basis and to stimulate and nurture their interest in public service and leadership. The Institute strives to promote greater understanding and cooperation between the academic world and the world of politics and public affairs.

The Institute oversees the John F. Kennedy Jr. Forum, one of the world's premier arenas for political speech, discussion and debate. The IOP also runs a Resident Fellows Program, which offers a unique opportunity for political practitioners with diverse experiences and viewpoints to spend a semester at Harvard. The Institute also offers conferences for presidential campaign managers and newly elected Mayors and Members of Congress, wide-ranging internship opportunities, and a National Campaign for Political and Civic Engagement.

Website: [www.iop.harvard.edu](http://www.iop.harvard.edu)  
Email: [iop@hcs.harvard.edu](mailto:iop@hcs.harvard.edu)  
Phone: (617) 495-1360

**Joan Shorenstein Center on the Press, Politics and Public Policy** - The Joan Shorenstein Center on the Press, Politics and Public Policy is a Harvard University research center dedicated to exploring the intersection of press, politics and public policy in theory and practice. The Center strives to bridge the gap between journalists and scholars and, increasingly, between them and the public. Through teaching and research at the Kennedy School of Government and through its program of fellows and conferences, the Center is at the forefront of discussions in this area. The Center has emerged as a major source for research on U.S. campaigns and elections, journalism and public policy, international news, and race, gender and the press. It is a widely respected convener of journalists, scholars and political activists working to help the press improve its role in democracy. The Joan Shorenstein Center Advisory Board includes distinguished journalists, scholars and practitioners.

Website: [www.shorensteincenter.org](http://www.shorensteincenter.org)  
Phone: (617) 495-8269

**Rappaport Institute for Greater Boston** - The Rappaport Institute for Greater Boston seeks to improve the governance of Greater Boston by fostering better connections between the region's scholars, policymakers, and civic leaders. The Institute sponsors events on issues of importance to the region; supports courses and research that focus on key issues in the region; and runs a summer fellowship program that places Boston-area graduate students in state and local entities throughout the region.

Website: [www.ksg.harvard.edu/rappaport](http://www.ksg.harvard.edu/rappaport)  
Email: [polly@rappaportinstitute.org](mailto:polly@rappaportinstitute.org)  
Phone: (617) 495-5091

**The Women and Public Policy Program (WAPPP)** - The Women and Public Policy Program of Harvard's John F. Kennedy School of Government was founded with the internal goal of incorporating an understanding of gender perspectives on public policy into the education of future and current leaders trained at the John F. Kennedy School of Government, and the external goal of contributing to the canon of scholarship on women and public policy.

Website: [www.ksg.harvard.edu/wappp](http://www.ksg.harvard.edu/wappp)  
 Email: [wappp@harvard.edu](mailto:wappp@harvard.edu)  
 Phone: (617) 496-6973

## KENNEDY SCHOOL NONPROFIT-RELATED ACTIVITIES

**Social Enterprise in Action (SEIA)** - A professional interest council at Harvard's Kennedy School of Government, SEIA aims to build awareness around social enterprise and provide students with the skills needed to lead socially responsible ventures by putting on lectures, workshops and networking events. SEIA seeks to help for-profit organizations think about ways to be socially responsible in their business practices, both philanthropically and operationally, and help non-profits organizations adopt best practice principles to help their organizations become sustainable. In addition, SEIA looks to the public sector to devise innovative incentives and strategies to encourage public/private partnerships and increase cross-sector collaboration.

Website: [www.ksg.harvard.edu/kssgorg/SEIA](http://www.ksg.harvard.edu/kssgorg/SEIA)  
 Email: [seia@ksg.harvard.edu](mailto:seia@ksg.harvard.edu)

**The Saguaro Seminar: Civic Engagement in America** - The Saguaro Seminar develops tools and strategies for increased civic engagement in America. After three years of periodic meetings among a diverse group of leaders that included government workers, religious leaders, labor union activists, high-tech and business executives, elected officials and street workers, the Seminar published "Better Together" in 2000, highlighting promising strategies for civic re-engagement ([www.bettertogether.org](http://www.bettertogether.org)). The Saguaro Seminar has been developing metrics for social capital measurement, beginning with the Social Capital Community Benchmark Survey, in which 30,000 Americans were polled on their levels of civic engagement (see [www.ksg.harvard.edu/saguaro/communitysurvey](http://www.ksg.harvard.edu/saguaro/communitysurvey)). From the Benchmark Survey, the Seminar undertook follow-up research on the connection between diversity and social capital.

Website: [www.ksg.harvard.edu/saguaro](http://www.ksg.harvard.edu/saguaro)  
 Email: [saguaro@ksg.harvard.edu](mailto:saguaro@ksg.harvard.edu)  
 Phone: (617) 495-1148

## HARVARD BUSINESS SCHOOL RESEARCH CENTERS

**Social Enterprise Initiative** - Grounded in HBS's mission to educate leaders who make a difference in the world, the Social Enterprise Initiative (SEI) aims to inspire, educate, and support current and emerging leaders to apply management skills to create social value. Through an integrated approach to social-enterprise related teaching, research, and activities at HBS, SEI engages with leaders in all sectors to generate and disseminate practicable resources, tools, and knowledge with the ultimate goal of bettering society.

Contact: Margot Dushin, Director of Programs, (617) 495-6421  
 Website: [www.hbs.edu/socialenterprise](http://www.hbs.edu/socialenterprise)  
 Email: [se@hbs.edu](mailto:se@hbs.edu)

## HARVARD BUSINESS SCHOOL NONPROFIT-RELATED ACTIVITIES

**Social Enterprise Club** - The Social Enterprise Club (SEC) at Harvard Business School is a forum to develop and support career social entrepreneurs and public servants as well as socially responsible business professionals. Throughout the year, the group organizes many opportunities for students to meet and create connections with organizational leaders, other students, alumni, faculty, and administration engaged in social enterprise. It sponsors an annual Social Enterprise Conference, speaker engagements, a social enterprise business plan contest, alumni and nonprofit networking events, and other activities to educate and inform students of career options in social enterprise. The club also operates active affinity groups across a variety of issue areas and social impact practice areas—e.g. Education, Public Health, International Development, Arts Management, Corporate Social Responsibility, nonprofit Board engagement, and Effective Philanthropy. The club works with the Social Enterprise Initiative to support outreach to admitted students from social enterprise backgrounds and students pursuing careers and summer jobs in the social sector. With over 350 student members, the Social Enterprise Club is one of the largest and most active clubs on campus.

Contact: Stephen Chan, [schan@mba2008.hbs.edu](mailto:schan@mba2008.hbs.edu)  
 Annie Woollam, [awoollam@mba2008.hbs.edu](mailto:awoollam@mba2008.hbs.edu)  
 Elana Berkowitz, [eberkowitz@mba2008.hbs.edu](mailto:eberkowitz@mba2008.hbs.edu)  
 Website: [www.socialenterpriseclub.com](http://www.socialenterpriseclub.com)

**International Business and Development Club** - The International Business and Development Club aims to advance the understanding of international business and development issues and to promote international career opportunities among members of the HBS community. The Club works with for-profit and nonprofit organizations with a mandate for international development. Upcoming activities include regular debate forums, talks by prominent speakers in politics and business, conferences on human development and AIDS, and treks to visit key development initiatives. The Club also organizes regular socials with the Kennedy School of Government, Tufts: Fletcher School of Law and Diplomacy, Harvard Law School, and Massachusetts Institute of Technology.

Contact: Radha Ruparell, [rruparell@mba2008.hbs.edu](mailto:rruparell@mba2008.hbs.edu)  
 Adrian Mucalov, [amucalov@mba2007.hbs.edu](mailto:amucalov@mba2007.hbs.edu)  
 Website: [www.hbs.edu/mba/studentlife/clubs/internationalbusinessanddevt.html](http://www.hbs.edu/mba/studentlife/clubs/internationalbusinessanddevt.html)

**Business and Environment Club** - The mission of the Business and Environment Club is to educate future business leaders on the important relationship between business and the environment through exposure to careers, industries, organizations, leaders, and business models. Our members view the environment as a key element of current business operations and future business growth. The Business and Environment Club is ideally positioned to serve as a vehicle for identifying, understanding, and promoting innovative sustainability practices and environmental market opportunities within the business community.

Contact: Michael Ellis, [mellis@mba2008.hbs.edu](mailto:mellis@mba2008.hbs.edu)

**Volunteer Consulting Organization (VCO)** - A student-run club which organizes and trains teams of students interested in offering consulting services to area nonprofit organizations. Interested nonprofits apply for assistance with specific projects and students bid on projects in which they are interested. Local consulting firms offer training. Most participants are first-year HBS students; although, other Harvard graduate students can participate as well.

Contact: Vanessa Loy, [vloy@mba2008.hbs.edu](mailto:vloy@mba2008.hbs.edu)  
 Kate Richey, [mrichey@mba2008.hbs.edu](mailto:mrichey@mba2008.hbs.edu)  
 Website: [www.hbs.edu/mba/studentlife/clubs/volunteerconsulting.html](http://www.hbs.edu/mba/studentlife/clubs/volunteerconsulting.html)

**HBS Volunteers** - HBS Volunteers is responsible for the school's involvement in local as well as national and international community-based activities focused on mentorship, tutoring and fundraising programs.

Contact: Elizabeth Head, [mhead@mba2008.hbs.edu](mailto:mhead@mba2008.hbs.edu)  
 Alison Fielder, [afielder@mba2008.hbs.edu](mailto:afielder@mba2008.hbs.edu)  
 Website: <http://www.hbs.edu/mba/studentlife/clubs/volunteers.html>

**Social Enterprise Board Fellows** - The Board Fellows Program matches Harvard MBA candidates with the boards of directors of nonprofit organizations for eight month engagements. Fellows attend board sessions and relevant committee meetings while completing a strategic project for the board under the mentorship of the executive director or a current board member. Board Fellows work with the board to refine and develop the project scope, target key deliverables, conduct necessary analysis, and ultimately prepare recommendations for review.

Contact: Kim Hyde, [khyde@mba2008.hbs.edu](mailto:khyde@mba2008.hbs.edu)  
 Jacob Broderfingert, [jbroderfingert@mba2008.hbs.edu](mailto:jbroderfingert@mba2008.hbs.edu)  
 John McCarthy, [jmccarthy@mba2008.hbs.edu](mailto:jmccarthy@mba2008.hbs.edu)  
 Website: <http://www.socialenterpriseclub.com/boardfellows>

## HARVARD LAW SCHOOL NONPROFIT-RELATED ACTIVITIES

**Student Public Interest Network** - The Student Public Interest Network helps students connect with each other and with alumni who work in public interest. Public interest is defined broadly to include traditional nonprofits as well as government and international work. SPIN holds regular events focusing on community building and informal peer advising. SPIN also provides support for students who choose not to work at firms with our fly-out week parties and summer email lists.

Contact: Betsy Grossman, [egrossman@law.harvard.edu](mailto:egrossman@law.harvard.edu)  
 Miriam Achtenberg, [machtenberg@law.harvard.edu](mailto:machtenberg@law.harvard.edu)  
 Kristin Small, [ksmall@law.harvard.edu](mailto:ksmall@law.harvard.edu)  
 Website: [www.law.harvard.edu/students/orgs/spin](http://www.law.harvard.edu/students/orgs/spin)

**Child and Youth Advocates** - Child and Youth Advocates (CYA) brings together students interested in a wide variety of children's issues, including child welfare, juvenile justice, and education. They aim to heighten awareness and encourage discussion of these issues at HLS, facilitate student involvement with children and youth in Cambridge and Boston, and advocate for children's rights in various contexts. CYA organizes and coordinates volunteer activities with several children's organizations in the Boston area. Volunteers may help with one-time events or get involved on an ongoing basis. Through the Court Appointed Special Advocate (CASA) program, students advocate for the best interests of abused and neglected children involved in juvenile court proceedings. Serving as an educational advocate, tutoring a child in Cambridge public schools, or participating in conferences, panels or brown-bag lunch discussions with faculty are other ways in which students can become involved. CYA also works closely with HLS's new Child Advocacy Program, which provides even more opportunities for students to engage in children's issues. In addition, students may find support to start their own projects.

Contact: Caroline Rothert, Co-Chair, [crothert@law.harvard.edu](mailto:crothert@law.harvard.edu)  
 Emily Kernan, Co-Chair, [ekernan@law.harvard.edu](mailto:ekernan@law.harvard.edu)  
 Website: [www.law.harvard.edu/students/orgs/cya](http://www.law.harvard.edu/students/orgs/cya)

**Advocates for Human Rights** - For six years, the HLS Advocates have been working closely with the Harvard Human Rights Program in order to engage Harvard students directly in concrete advocacy projects both abroad and at home. As first-year students, it is often difficult to find meaningful, hands-on experience before your first summer internship. The amazing clinical opportunities that the Human Rights Program offers, unfortunately, are only available to second and third-year students. However, as members of the HLS Advocates for Human Rights, you can begin working with Non-Governmental Organization (NGO) partners and community organizations your first semester no matter what level of previous experience you possess! Hands-on experience is not all that the HLS Advocates has to offer. We are at the heart of a growing and vibrant human rights community together with the Human Rights Program and the Harvard Human Rights Journal.

Contact: Meghan Morris, Co-President  
Deborah Popowski, Co-President  
Website: [www.law.harvard.edu/students/orgs/advocates](http://www.law.harvard.edu/students/orgs/advocates)  
E-Mail: [hlsadvoc@law.harvard.edu](mailto:hlsadvoc@law.harvard.edu)

## SCHOOL OF PUBLIC HEALTH RESEARCH CENTERS

**The François-Xavier Bagnoud Center for Health and Human Rights** - The Center was founded at the Harvard School of Public Health in 1993 through a gift from the Association François-Xavier Bagnoud. The center is the first academic center to focus exclusively on health and human rights. Center faculty work at international and national levels through collaboration and partnerships with health and human rights practitioners, governmental and nongovernmental organizations, academic institutions, and international agencies to do the following:

- expand knowledge through scholarship, professional training, and public education
- develop domestic and international policy focusing on the relationship between health and human rights in a global perspective
- engage scholars, public health and human rights practitioners, public officials, donors, and activists in the health and human rights movement.

Contact: Valerie Varco, Assistant to Center Director  
E-Mail: [vvarco@hsph.harvard.edu](mailto:vvarco@hsph.harvard.edu)  
Phone: (617) 432-0656

## MASSACHUSETTS INSTITUTE OF TECHNOLOGY RESEARCH CENTERS

**Mellon-MIT Inter-University Program on NGOs and Forced Migration** - From 1997 - 2005, the Inter-University Committee sponsored the Mellon-MIT Inter-University Program on Non-Governmental Organizations (NGOs) and Forced Migration. Under a grant from the Mellon Foundation, the Program provided competitively awarded small grants for faculty, graduate students, and research scholars at Boston University, the Fletcher School, Harvard, MIT, Tufts, Brandeis University, and Wellesley College. The program had two objectives:

- 1) To stimulate applied research and training on policy issues that are currently or potentially of concern to NGOs actively working in the field with refugees and the internally displaced;
- 2) To promote greater dialogue between these NGOs and academically based researchers at member institutions of the Inter University Committee.

Website: <http://web.mit.edu/cis/www/migration/index.html>  
E-Mail: [cis-migration@mit.edu](mailto:cis-migration@mit.edu)

**The Center for Reflective Community Practice** - The Center for Reflective Community Practice at MIT designs and implements projects which build the capacity of practitioner and community-centered cross sector teams to improve the lives of those least served by our society. Our projects support the development and use of knowledge embedded in marginalized communities to build social capital, improve community practice, and inform policy. CRCP designs structures for creative alliances and applies tools based on reflective practice, group dynamics, cultural psychology, organizational learning, team-based work, and participatory design process to disrupt "business as usual" ways of working. The goal is to produce outcomes and solutions that emerge from the collective genius of groups that have deeply and thoroughly engaged the inventiveness and knowledge of every individual involved.

Contact: Ceasar McDowell, Director  
Website: <http://crp.mit.edu/index.php>  
E-Mail: [crp@mit.edu](mailto:crp@mit.edu)