

Senior Executives in State & Local Government					
Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Breakfast & Study Groups: 7:30 - 8:45AM					Thompson Island Followed by BBQ at HKS
12:00 - 1:00 pm Program Check-In DoubleTree Suites 400 Soldiers Field Road Boston, MA 1:00 pm Shuttle to Kennedy School Campus	9:00 - 10:30 am Hamilton & Wenham	9:00 - 10:30 am Leadership & Authority	9:00 - 10:30 am Using Evidence of Effectiveness to Transform an Agency I	9:00 - 10:30 am Behavioral Insights & Public Policy I	
	Break 10:30 - 11:00 am	Break: 10:30 - 11:00 am	Break 10:30 - 11:00 am	Break 10:30 - 11:00 am	
	11:00 - 12:30 pm The Two Oaths of Richard Helms	11:00 - 12:30 pm Technical Problems & Adaptive Challenges	11:00 - 12:30 pm Using Evidence of Effectiveness to Transform an Agency II	11:00 - 12:30pm Behavioral Insights & Public Policy II	
	12:30 - 1:30 pm Lunch	12:30 - 1:30 pm Lunch	12:30 -1:45 pm: Lunch Guest Speaker	12:30 -1:30 pm Lunch	
1:30 - 3:00 pm Welcome/Orientation	1:30 - 3:00 pm Robert Moses	1:30 - 3:00 pm Economic Development	1:45 - 3:00 pm Power Wheel	1:30 - 3:00 pm Experiential Learning I	
Break 3:00 - 3:30 pm	Break 3:00 - 3:30 pm	Break 3:00 - 3:30 pm	Break 3:00 - 3:30 pm	Break 3:00 - 3:15 pm	
3:30 - 5:30 pm Representation	3:30 - 5:00 pm Policy Modeling	3:30 - 5:00 pm Creating Public Value	3:30 - 5:00 pm Parties	3:15 - 4:30 pm Experiential Learning II	
5:30 pm Opening Reception & Dinner Nye ABC	5:00 - 6:00 pm Harvard Walking Tour	FREE NIGHT	FREE NIGHT	FREE NIGHT	
All classes will be held in room Wiener Auditorium and meals in Nye AB in the Taubman Building at Harvard Kennedy School, 79 JFK Street, Cambridge, MA 02138, unless otherwise noted					

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Monday	Tuesday	Wednesday	Thursday	Friday
Breakfast & Study Groups 7:30 - 8:45 am				
9:00 - 10:30 am Thompson Island Debrief	9:00 - 10:30 am Leading While Listening: Learning From Your Team and Your Organization	9:00 - 10:30 am Responsible and Effective AI: Basics and Simulation	9:00 - 10:30 am Community Safety I	8:30 - 11:00 am Note: Early Start Time Participant Case Selection
Break 10:30 - 11:00 am	Break 10:30 - 11:00 am	Break 10:30 - 11:00 am	Break 10:30 - 11:00 am	Break 11:00 - 11:15 am
11:00 - 12:30 pm Who Elected You?	11:00 - 12:30 pm Case Study Analysis: Tarana Burke and Making of the Me Too Movement	11:00 - 12:45 pm Creating Value Through Trading on Differences I	11:00 - 12:30 pm Community Safety II	11:15 - 12:30 pm State & Local Finance I
12:30 - 1:30 pm Lunch	12:30 - 1:30 pm Lunch	12:45 - 1:45 pm Lunch	12:30 -1:30 pm Lunch	12:30 -1:30 pm Lunch
1:30- 3:00 pm Staying Alive	1:30 - 3:00 pm Learning to Fail Safer: Lessons from "The Devil Never Sleeps"	1:45 - 3:00 pm Creating Value Through Trading on Differences II	1:30 - 3:00 pm Communications & Public Speaking I	1:30 - 3:15 pm State & Local Finance II
Break 3:00 - 3:30 pm	Break/Group Photo 3:00 - 3:30 pm	3:15 - 5:15 pm Harvard Square Networking Event <i>Felipe's</i>	Break 3:00 - 3:30 pm	FREE NIGHT
3:30 - 5:00 pm Opinion Formation	3:30 - 5:00 pm Politics of Disasters		3:30 - 5:00 pm Communications & Public Speaking II	
5:30 - 7:00pm Program Dinner Nye AB	6:00 pm Reception at the DoubleTree Hotel		FREE NIGHT	

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Senior Executives in State & Local Government
July 10 - July 28, 2023

Monday	Tuesday	Wednesday	Thursday	Friday
Breakfast & Study Groups 7:30 - 8:45am				
9:00 - 10:30 am East River Park, Climate Change, & Community Input	9:00 - 10:30 am Trust Across Boundaries	9:00 - 10:30 am How and Why Religion Influences Our Politics and Public Life: What You as Leaders Need to Know I	8:30 - 12:30 pm Note: Early Start Time Participant Cases	9:00 - 10:30am Reflections
Break 10:30 - 11:00 am	Break: 10:30 - 11:00 am	Break: 10:30 - 11:00 am		Break 10:30 - 11:00 am
11:00 - 12:30 pm Leading Change Through Multi-Stakeholder Negotiations I	11:00 - 12:30 pm Organizing for Narrowing Achievement Gaps	11:00 - 12:30 pm How and Why Religion Influences Our Politics and Public Life: What You as Leaders Need to Know II		11:00 - 12:30 pm Closing Ceremony <i>Malkin Penthouse</i>
12:30 - 1:30 pm Lunch	12:30 - 1:30 pm Lunch	12:30 - 1:30 pm: Lunch	12:30 -1:30 pm Lunch	
1:30 - 3:00 pm Leading Change Through Multi-Stakeholder Negotiations II	1:30 - 3:00 pm Climate Simulation	1:30 - 2:30 pm Guest Speaker	1:30 - 3:00 pm Rural Democracy	
Break 3:00 - 3:30 pm	Break 3:00 - 3:30 pm	Break 2:30 - 3:00 pm	FREE TIME	
3:30- 5:00 pm Preparation for Participant Cases	3:30- 5:00 pm Preparation for Participant Cases	3:00 - 4:00 pm Dynamic Implementation		
FREE NIGHT	6:00 pm Reception at the DoubleTree Hotel	FREE NIGHT	6:00 pm Final Dinner <i>Loeb House</i>	

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