

Sunday October 11	Monday October 12	Tuesday October 13	Wednesday October 14	Thursday October 15	Friday October 16	Saturday October 17
				Welcome! 9:30 - 9:40		
				Tech Support 9:40 - 10:55		
				Break		
				Program Support 11:00 - 12:15		
			Welcome 1:00 - 1:10 pm			
			Tech Support 1:10 - 2:25			
			Break			
			Program Support 2:30 - 3:45			
		Expectations Dan Fenn				

Week 0



	Sunday October 18	Monday October 19	Tuesday October 20	Wednesday October 21	Thursday October 22	Friday October 23	Saturday October 24
Office Hours 8-9 am M-F		Office Hours	Office Hours	Office Hours	Office Hours	Office Hours	
9-10 am		Study Groups	Study Groups	Study Groups	Study Groups	Study Groups	
10-10:10 am		MORNING CHECK IN					
10:10 - 11:25 am		Orientation <i>Dana Born</i>	Strategic Management I: Swedish Student Aid <i>Steve Kelman</i>	Data and Inference II <i>Ron Ferguson</i>	Strategy and Decision I: Space Shuttle Columbia and the Red Leg <i>Pete Zimmerman</i>	Leadership Lessons from The Five Sided Box Live broadcast with Alumni	
11:25 - 11:35 am		Break	Break	Break	Break	Ash Carter 10:10 - 11:35	
11:35 am - 12:50 pm		Leadership in Crisis <i>Dutch Leonard</i>	Authentic Leadership I: Who are you? <i>Dana Born</i>	Policy Development I: Family Assistance Plan <i>Roger Porter</i>	Mapping the Political Environment <i>David King</i>	Discussion With: Roger Porter 11:50 - 12:50	
Long Break 12:50 - 2:00		Long Break	Long Break	Long Break Optional Research Librarian Presentation - Keely Wilczek	Long Break Lunch with David King Running for Political Office	Working Lunch Lunch with Martin Breslin Healthy Eating & Cooking	
2-3 pm	Orientation Carson National Forest <i>Dana Born</i>	Discussion With: David King	Discussion With: Steve Kelman	Discussion With: Ron Ferguson	Discussion With: Pete Zimmerman	Optional Activity: Affinity Groups	
Asynchronous	Structures of the U. S. Political System <i>David King</i>	Performance Management I: Standardized Student Testing <i>Steve Kelman</i>	Data and Inference I <i>Ron Ferguson</i>	Policy Development II: Models of Decision Making <i>Roger Porter</i>	Policy Development III: Clean Air Act <i>Roger Porter</i>	Risk Control Functions of Government I <i>Malcolm Sparrow</i>	

Week 1



HARVARD Kennedy School

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	Monday October 26	Tuesday October 27	Wednesday October 28	Thursday October 29	Friday October 30	Saturday October 31
Office Hours 8-9 am M-F	Office Hours	Office Hours	Office Hours	Office Hours	Office Hours	
9-10 am	Study Groups	Study Groups	Study Groups	Study Groups	Study Groups Participant Challenge	
10-10:10 am	MORNING CHECK IN					
10:10 - 11:25 am	Authentic Leader(ship) II: Why are you? <i>Dana Born</i>	Strategy and Decision II: Ten Point Coalition <i>Pete Zimmerman & Jeffrey Brown</i>	Principles of Persuasion I: The Art & Science of Effective Influence <i>Gary Orren</i>	Participant Challenges <i>Dana Born</i>	Global Trends 2020 Live broadcast with Alumni <i>Nick Burns</i>	
11:25 - 11:35 am	Break	Break	Break	Break	Break	
11:35 am - 12:50 pm	Risk Control Functions of Government II <i>Malcolm Sparrow</i>	Discussion With: Zimmerman and Brown 11:35 - 12:35	Negotiations I: Congo Exercise <i>Kessely Hong</i>	Discussion With: Gary Orren - 12 Angry Men 11:35 - 12:35	Discussion With: Gary Orren - Gettysburg 11:35 - 12:35	
Long Break	Long Break 12:50 - 2:00	Working Lunch <i>Congo Preparation</i> 12:35 - 2:00	Long Break 12:50 - 2:00	Long Break 12:35 - 2:00	Working Lunch Cyber Policy with <i>Eric Rosenbach</i> 12:45 - 2:00	
2-3 pm	Discussion With: Malcolm Sparrow	Discussion With: Arthur Brooks	Negotiations II: Congo Exercise Debrief 2-3:15 PM <i>Kessely Hong</i>	Discussion With: Steve Kelman	Discussion With: Eric Rosenbach 2:10 - 3:10	
Asynchronous	Happiness/Wellness the Way Forward <i>Arthur Brooks</i>	Strategic Managmeent II: Care International <i>Steve Kelman</i>	Principles of Persuasion II: The Art & Science of Effective Influence <i>Gary Orren</i>	Innovations in Large Organizations <i>Eric Rosenbach</i>		

Week 2



	Monday November 2	Tuesday November 3	Wednesday November 4	Thursday November 5	Friday November 6	Saturday November 7
Office Hours 8-9 am M-F	Office Hours	Office Hours	Office Hours	Office Hours	Office Hours	
9-10 am	Study Groups Participant Challenge	Study Groups Participant Challenge	Study Groups Participant Challenge	Study Groups Participant Challenge	Study Groups Participant Challenge	
10-10:10 am	MORNING CHECK IN					
10:10 - 11:25 am	Discussion With: Nancy Gibbs	Hamilton and Jefferson <i>John Viola</i>	Authentic Leader(ship) III: Courageous Conversations <i>Dana Born</i>	Technology, Policy & Public Innovation I <i>David Eaves</i>	Religion and Politics <i>Richard Parker</i>	
11:25 - 11:35 am	Break	Break	Break	Break	Break	
11:35 am - 12:50 pm	Effective Decision Making in Groups I: Everest Exercise <i>Francesca Gino</i>	Strategy and Decision III: Caught in the Storm - WHO and 2014 Ebola Outbreak <i>Pete Zimmerman</i>	The 2020 Election Live broadcast with Alumni <i>Roger Porter</i>	Discussion With: David Eaves 11:35 - 12:35	Discussion With: Richard Parker 11:35 - 12:35	
Long Break	Long Break 12:50 - 2:00 pm	Long Break 12:50 - 2:00 pm	Long Break 12:50 - 2:00 pm	Long Break 12:35 - 2:00	Long Break Student Networking and OCA Presentation 12:35 - 2:00	
2-3 pm	Effective Decision Making in Groups II: Everest Exercise Debrief 2 - 3:15 <i>Francesca Gino</i>	Discussion With: Pete Zimmerman	Discussion With: Roger Porter	Discussion With: Bill Rapp	Fun Activity	
Asynchronous		Digital Competencies & Public Leadership <i>David Eaves</i>	The Leader's Environment Congress by the Numbers <i>Bill Rapp</i>	Technology, Policy & Public Innovation II <i>David Eaves</i>		
Leadership Communications in a Polarized World <i>Nancy Gibbs</i>						

Week 3



	Monday November 9	Tuesday November 10	Wednesday November 11	Thursday November 12	Friday November 13	Saturday November 14
Office Hours 8-9 am M-F	Office Hours	Office Hours	Office Hours	Office Hours	Office Hours	
9-10 am	Study Groups Deeport Preparation	Study Groups	Study Groups	Study Groups	9 am - 11 am <i>Participant Presentations</i>	
10-10:10 am	MORNING CHECK IN				<i>and</i> <i>Closing Ceremony</i> <i>Born/Hartmann</i>	
10:10 - 11:25 am	Effective Implementation I <i>Frank Hartmann</i>	Effective Decision Making in Groups III <i>Francesca Gino</i>	Ethics and Decision Making I <i>Chris Robichaud</i>	Transitions and Governing <i>Roger Porter</i>		
11:25 - 11:35 am	Break	Break	Break	Break		
11:35 am - 12:50 pm	Negotiations III: Deeport <i>Kessely Hong</i>	Moral Leadership <i>Live broadcast with Alumni</i> <i>David Gergen</i>	Ethics and Decision Making II: Debrief <i>Chris Robichaud</i>	Embracing Power for Good <i>Live broadcast with Alumni</i> <i>Sherman</i>		
Long Break 12:50 - 2:00 pm	Long Break	Long Break	Long Break <i>Dan Fenn Celebration</i> <i>Live broadcast with Alumni</i>	Long Break		
2-3 pm	Negotiations IV: Deeport Debrief 2 - 3:30 <i>Kessely Hong</i>	Discussion with: Frank Hartmann	Discussion with: Tony Saich	Discussion with: Frank Hartmann		
Asynchronous		Understanding the Rise of China <i>Tony Saich</i>	Effective Implementation II <i>Frank Hartmann</i>			

Week 4