

Senior Executive Fellows | On Campus

Week 1

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
FREE FOR WEEKEND		7:00 - 8:00 AM Breakfast HKS Café	7:00 - 8:00 AM Breakfast HKS Café	7:00 - 8:00 AM Breakfast HKS Café	7:00 - 8:00 AM Breakfast HKS Café	
		8:00 - 9:00 AM Study Groups	8:00 - 9:00 AM Study Groups	8:00 - 9:00 AM Study Groups	8:00 - 9:00 AM Study Groups	
		9:00 - 9:10 AM Morning Check-In	9:00 - 9:10 AM Morning Check-In	9:00 - 9:10 AM Morning Check-In	9:00 - 9:10 AM Morning Check-In	
		9:10 - 10:40 AM Authentic Leadership <i>Nathalie Laidler-Kylander</i>	9:10 - 10:40 AM Structures of the U.S. Political System <i>David King</i>	9:10 - 10:40 AM Policy Development II: Keeping a Campaign Promise <i>Roger Porter</i>	9:10 - 10:40 AM Mapping the Political Environment <i>David King</i>	
		10:40 - 11:00 AM Break	10:40 - 11:00 AM Break	10:40 - 11:00 AM Break	10:40 - 11:00 AM Break	
		11:00 - 12:30 PM Leadership, Management, and Innovation in Crisis I: Shackleton <i>Dutch Leonard</i>	11:00 - 12:30 PM Becoming Effective Change Makers <i>Julie Battilana</i>	11:00 - 12:30 PM Ethical Decision-Making in Groups I: Simulation <i>Mathias Risse</i>	11:00 - 12:30 PM Power and Leadership <i>Hannah Riley-Bowles</i>	
		12:30 - 2:30 PM Registration at Hotel <i>2:30 PM: Meet HKS Staff in Lobby</i>	12:30 - 1:30 PM Lunch	12:30 - 1:30 PM Lunch	12:30 - 1:30 PM Lunch	12:30 - 1:30 PM Lunch
		1:45 - 3:15 PM Leadership, Management, and Innovation in Crisis II: Shackleton <i>Dutch Leonard</i>	1:45 - 3:15 PM Policy Development I: Family Assistance Plan <i>Roger Porter</i>	1:45 - 3:15 PM Ethical Decision-Making in Groups II: Debrief <i>Mathias Risse</i>	1:45 - 3:15 PM Prime Minister Jacinda Ardern navigates the M. Bovis Outbreak <i>Hannah Riley Bowles</i>	
		3:15 - 3:35 PM Break	3:15 - 3:35 PM Break	REFLECTION/READING TIME		
		3:00 - 4:30 PM Orientation <i>Nathalie Laidler-Kylander & Program Team</i>	3:35 - 5:05 PM Purpose <i>Brittany Butler</i>	3:35 - 5:05 PM Policy Management: Kelly and Job Corps <i>John Viola</i>	REFLECTION/READING TIME	
		4:30 - 4:50 PM Break			REFLECTION/READING TIME	
		4:50 - 5:50 PM Program Overview <i>Nathalie Laidler-Kylander</i>	Dinner On Your Own	6:00 - 7:30 PM Adams House Tour & Reception with heavy hors d'oeuvres	Dinner On Your Own	Dinner On Your Own
		6:00 - 8:00 PM Reception & Opening Dinner <i>Guest Speaker</i>				
		REFLECTION/READING TIME				

Senior Executive Fellows | On Campus

Week 2

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	7:00 - 8:00 AM Breakfast HKS Café	7:00 - 8:00 AM Breakfast HKS Café	7:00 - 8:00 AM Breakfast HKS Café	7:00 - 8:00 AM Breakfast HKS Café	7:00 - 8:00 AM Breakfast HKS Café	
	8:00 - 9:00 AM Study Groups <i>Congo prep</i>	8:00 - 9:00 AM Study Groups	8:00 - 9:00 AM Study Groups <i>Leadership Lessons Preparation</i>	8:00 - 9:00 AM Study Groups	8:00 - 9:00 AM Study Groups	
	9:00 - 9:10 AM Morning Check-In	9:00 - 9:10 AM Morning Check-In	9:00 - 9:10 AM Morning Check-In	9:00 - 9:10 AM Morning Check-In	9:00 - 9:10 AM Morning Check-In	
	9:10 - 10:40 AM Power Wheels <i>David King</i>	9:10 - 10:40 AM Leading Change in Large Organizations I: Cynthia Carrol <i>Gautam Mukunda</i>	9:10 - 10:40 AM Data and Inference I <i>Ron Ferguson</i>	9:10 - 10:40 AM Leading Teams I <i>Hannah Riley-Bowles</i>	9:10 - 10:40 AM Public Entrepreneurship I <i>Mitchell Weiss</i>	
	10:40 - 11:00 AM Break	10:40 - 11:00 AM Break	10:40 - 11:00 AM Break	10:40 - 11:00 AM Break	10:40 - 11:00 AM Break	
FREE FOR WEEKEND	11:00 - 12:45 PM Negotiating Across Differences I: Congo Exercise <i>Kessely Hong</i>	11:00 - 12:30 PM Leading Change in Large Organizations II: Christine Lagarde <i>Gautam Mukunda</i>	11:00 - 12:30 PM Data and Inference II <i>Ron Ferguson</i>	11:00 - 12:30 PM Leading Teams II <i>Hannah Riley-Bowles</i>	11:00 - 12:30 PM Public Entrepreneurship II <i>Mitchell Weiss</i>	FREE FOR WEEKEND
	12:45 - 1:45 PM Lunch	12:30 - 1:30 PM Lunch	12:30 - 1:30 PM Lunch	12:30 - 1:30 PM Lunch	12:30 - 1:30 PM Lunch	
	2:00 - 3:15 PM Negotiating Across Differences II: Congo Debrief <i>Kessely Hong</i>	1:45 - 3:15 PM Our New Information Emergency <i>Nancy Gibbs</i>	Offsite Staff Ride Buses depart at 1:30 PM 2:15 - 4:20 PM Applied Leadership lessons from Lexington <i>Bill Rapp</i>	1:45 - 3:15 PM Didn't Your Read the Thing?!?? <i>Todd Rogers</i>	1:45 - 3:15 PM Leadership Challenges Participant Cases <i>Nathalie Laidler-Kylander</i>	
	REFLECTION/READING TIME			REFLECTION/READING TIME		
			4:45 - 5:45 PM Applied Leadership Lessons from Concord <i>Bill Rapp</i>			
	Dinner On Your Own	Dinner On Your Own	6:15 - 7:45 PM Offsite Dinner Colonial Inn 7:45 PM Buses head back to hotel	Dinner On Your Own	Dinner On Your Own	
	REFLECTION/READING TIME			REFLECTION/READING TIME		

Senior Executive Fellows | On Campus

Week 4

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	7:00 - 8:00 AM Breakfast HKS Café	7:00 - 8:00 AM Breakfast HKS Café	7:00 - 8:00 AM Breakfast HKS Café	7:00 - 8:00 AM Breakfast HKS Café	7:00 - 8:30 AM Breakfast HKS Café	
	8:00 - 9:00 AM Study Groups <i>Participant Challenges</i>	8:00 - 9:00 AM Study Groups <i>Participant Challenges</i>	8:00 - 9:00 AM Study Groups <i>Participant Challenges</i>	8:00 - 9:00 AM Final Presentation Prep	8:30 - 10:30 AM Class Reflections & Certificate Ceremony	
	9:00 - 9:10 AM Morning Check-In	9:00 - 9:10 AM Morning Check-In	9:00 - 9:10 AM Morning Check-In	9:00 - 9:10 AM Morning Check-In	*DEPARTURE*	
	9:10 - 10:40 AM Trial By Fire <i>Carin Knoop</i>	9:10 - 10:40 AM Cybersecurity and AI <i>Jim Waldo</i>	9:10 - 10:40 AM Government Transitions <i>Roger Porter</i>	9:10 - 10:40 AM Effective Implement II <i>Frank Hartmann</i>	Please check out of your room by 12:00 PM.	
	10:40 - 11:00 AM Break	10:40 - 11:00 AM Break	10:40 - 11:00 AM Break	10:40 - 11:00 AM Break	If you are leaving right after the last session you can bring your luggage to the classroom.	
FREE FOR WEEKEND	11:00 - 12:30 PM Jaza Energy <i>Nathalie Laidler-Kylander</i>	11:00 - 12:30 PM Effective Implementation I <i>Frank Hartmann</i>	11:00 - 12:30 PM Strategies & Decision: 10-Point Coalition <i>Nathalie Laidler-Kylander & Rev. Jeffrey Brown</i>	11:00 - 12:30 PM Living Buildings <i>John Viola</i>	There's a taxi stand near the Taubman building.	FREE FOR WEEKEND
	12:30 - 1:30 PM Lunch	12:30 - 1:30 PM Lunch	12:30 - 1:30 PM Lunch	12:30 - 1:30 PM Lunch		
	1:45 - 3:15 PM Budgets <i>Linda Bilmes</i>	1:45 - 3:15 PM Hamilton & Jefferson <i>John Viola</i>	1:45 - 3:15 PM Leadership and Collaboration: Target ALS <i>Dutch Leonard</i>	1:45 - 3:15 PM Effective Leadership: Chilean Mine Rescue <i>Dutch Leonard</i>		
	3:15 - 3:35 PM Break	REFLECTION/READING TIME				
	3:35 - 5:05 PM Leadership and Decision-Making: Columbia Shuttle <i>Dutch Leonard</i>					
	Dinner On Your Own	Dinner On Your Own	Dinner On Your Own	Dinner On Your Own	Dinner On Your Own	
	REFLECTION/READING TIME					