

STRATEGIC MANAGEMENT OF REGULATORY AND ENFORCEMENT AGENCIES
September 24 - 29, 2023

Sunday 9/24/2023	Monday 9/25/2023	Tuesday 9/26/2023	Wednesday 9/27/2023	Thursday 9/28/2023	Friday 9/29/2023
	7:00 - 8:00 Breakfast HKS Cafeteria	7:00 - 8:00 Breakfast HKS Cafeteria	7:00 - 8:00 Breakfast HKS Cafeteria	7:00 - 8:45 Breakfast HKS Cafeteria	7:00 - 8:00 Breakfast HKS Cafeteria
	8.00 - 8.45 Study Groups [Group List 1]	8.00 - 8.45 Study Groups [Group List 1]	8.00 - 8.45 Study Groups [Group List 2]	(Note: No Study Group Meetings)	8.00 - 8.45 Study Groups [Group List 2]
	Break 8:45 - 9:00 am	Break 8:45 - 9:00 am	Break 8:45 - 9:00 am	Break 8:45 - 9:00 am	Break 8:45 - 9:00 am
	9:00 - 10:30 am Defining & Measuring Success (A) Malcolm Sparrow	9:00 - 10:00 am Strategic Public Management Mark Moore	9:00 - 10:00 am Economic View of Regulation Rob Stavins	9:00 - 10:30 am Values at Stake in Regulatory Practice Malcolm Sparrow	9:00 - 10:30 am "Risk Based Regulation" Putting it all together Malcolm Sparrow
		Break 10:00 - 10:30 am Group Photo	Break 10:00 - 10:30 am		
	Break 10:30 - 11:00 am	10:30 - 11:30 am Challenges in Implementing Problem-Centric Work Malcolm Sparrow	10:30 - 11:30 am Disruptive Innovations Malcolm Sparrow	Break 10:30 - 11:00 am	Break 10:30 - 11:00 am
	11:00 a.m. - 12:30 pm Defining & Measuring Success (B) Malcolm Sparrow	Break 11:30 - 11:50 am	Break 11:30 - 11:50 am	11:00 a.m. - 12:30 pm New Zealand Leaky Homes [Group List 4] Malcolm Sparrow	11:00 - 12:00 pm Wrapping Up & Certificate Ceremony Malcolm Sparrow
		11:50 am - 1:00 pm Special Categories of Harm (A) Malcolm Sparrow	11:50 am - 1:00 pm "Agile" Regulation Malcolm Sparrow		
	12:30 - 1:15 pm Lunch Malkin Penthouse	1:00 - 2:00 pm Lunch	1:00 - 1:45 pm Lunch East Courtyard	12:30 - 1:30 pm Lunch	Program Ends at 12:00 pm Departure...
	1:15 - 2:45 pm Fundamentals of Regulatory Design (A) Malcolm Sparrow	Malkin Penthouse	1:45 - 3:15 pm Managing Discretion (A) [Group List 3] Malcolm Sparrow [Malkin Penthouse]	Malkin Penthouse 1:30 - 2:45 pm Lessons from Civil Aviation Malcolm Sparrow	
	Break 2:45 - 3:15 pm	2:00 - 3:15 pm Special Categories of Harm (B) Malcolm Sparrow	Break 3:15- 3:30 pm	Break 2:45 - 3:00 pm	
		Break 3:15 - 3:35 pm	Break 3:15- 3:30 pm	3:00 - 4:15 pm Fundamentals of Regulatory Design (C) Malcolm Sparrow	
	3:15 - 4:45 pm Fundamentals of Regulatory Design (B) Malcolm Sparrow	3:35 - 5:00 pm Designing the Regulatory Cockpit Malcolm Sparrow	3:30 - 5:00 pm Managing Discretion (B) [Group List 3] Malcolm Sparrow [Malkin Penthouse]	4:15 - 5:30 pm - free time	
4:00 - 4:30 PM <i>Registration</i> <i>Doubletree Hotel Lobby</i> <i>400 Soldiers Field Rd</i> <i>Boston, MA 02134</i>					
4:30 PM Shuttle to HKS	4:45 - 5:00 pm - free time				
5:00- 6:00 pm Orientation Wiener Auditorium	5:00-7:00 pm Dinner Malkin Penthouse	5:00 - 6:00 pm - free time	5:15 - 6:15 pm Walking Tour of Harvard Yard (Optional)	5:30pm Buses leave Double Tree Hotel	
6:00 - 8:00 pm Cocktail Reception & Dinner Malkin Penthouse		6:00 - 7:30 pm Reception Double Tree Hotel		6:00 - 8:30 pm Cocktail Reception & Final Dinner Harvard Faculty Club, 20 Quincy St. Cambridge (Business Dress)	

All classes will be held in classroom Wiener Auditorium, ground Floor of Taubman Building, at Harvard Kennedy School, 79 JFK Street, Cambridge, MA 02138--unless otherwise marked.